Developing Indicators to Assess Program Outcomes

Kathryn E. H. Race Race & Associates, Ltd. Panel Presentation at American Evaluation Association Meeting Toronto, Ontario October 26, 2005



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Two Broad Perspectives

1. Measuring the Model

2. Measuring Program Outcomes

Measuring the Program Model

- What metrics can be used to assess program strategies or other model components?
- How can these metrics be used in outcomes assessment?

Measuring Program Strategies or Components

Examples: Use of rubric(s), triangulated data from program staff/target audience

At the Program Level

- How does the program vary when implemented? -- across site
- What strategies were implemented at full strength? (dosing - program level)
- Aid in defining core strategies; how much variation is acceptable?

At the Participant Level

- Use attendance data to measure strength of intervention (Dosing participant level)
- Serve to establish basic minimum for participation
- Theoretical Establish threshold for change to occur

Measuring Program Outcomes: Indicators

Where Do You Look?

- Established instruments
- Specifically designed measures tailored to the particular program
- Suggestions from the literature
- Or in some combination of these

Potential Indicators:

 Observations
 Existing Records
 Responses to Interviews

Surveys

- Standardized
 Tests
- Physical Measurement

Rossi, Lipsey & Freeman (2004)

Potential Indicators:

In simplest form:

- Knowledge
- Attitude/Affect
- Behavior (or behavior potential)

What Properties Should an Indicator Have?

- Reliability
- Validity
- Sensitivity
- Relevance
- Adequacy
- Multiple Measures

Reliability: Consistency of Measurement

Internal Reliability (Cronbach' s alpha)

- Test-retest
- Inter-rater
- Inter-incident

Reliability: Relevant Questions

If Existing Measure Can reliability estimates generalize to the population in question? Use the measure as intended?

Reliability: Relevant Questions

If New Measure Can its reliability be established or measured?

Validity: Measure What's Intended

If existing measures: is there any measure of its validity?

General patterns of behavior -similar findings from similar measures (convergence validity)

Validity

Dissimilar findings when measures are expected to measure different concepts or phenomenon

General patterns of behavior or stable results

Sensitivity: Ability to Detect a Change

Is the measure able to detect a change (if there is a real change)? Is the magnitude of expected

change measurable?

Relevance: Indicators Relevant to the Program

Engage stakeholders Establish beforehand -- avoid/ reduce counter arguments if results are not in expected direction

Adequacy

Are we measuring what's important, of priority?

- What are we measuring only partially and what are we measuring more completely?
- What are the measurement gaps?
- Not just the easy "stuff"

All These Properties Plus

Use of Multiple Measures

Use of Multiple Measures

No one measure will be enough Many measures, diverse in concept or drawing from different audiences

- Can compensate for underrepresenting outcomes
- Builds credibility

In Outcomes Analysis

Results from indicators presented in context:

- Of the program
- Level of intervention
- Known mediating factors
- Moderating factors in the environment

Use program model assessment in outcomes analysis

- At the participant level
- At the program level

Help gauge the strength of program intervention with measured variations in program delivery.

Help gauge the strength of participant exposure to the program.

Links to strength of intervention (program model assessment) and magnitude of program outcomes can become compelling evidence toward understanding potential causal relationships between program and outcomes.

Take-away Points

Measures of program strategies/ strength of intervention can play an important role in outcomes assessment.

Take-away Points (con't.)

- Look to multiple sources to find/ create indicators
- Assess properties of indicators in use
- Seek to use multiple indicators

Take-away Points (con't.)

Present results in context Seek to understand what is measured And what is not measured

Take-away Points (con't.)

And ...

Don't under-estimate the value of a little luck.

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